



#### **Invest NI**

Quarterly Survey of Customers & Wider Business Base in Receipt of Support

Qtr 3 2019

October to December 2019

191511

# Methodology



- In conducting this research a telephone methodology was employed. The 10 minute questionnaire had been utilised for many years and remained consistent to enable comparisons with previous waves.
- Throughout the fieldwork period, Millward Brown interviewers worked under direct supervision, with approximately 10% of all interviews being monitored by the Call Centre manager using remote 'listening in' facilities. This process ensures that the quality and consistency of interviewing is maintained at all times, fully complying with the standards enshrined within IQCS (Interviewer Quality control Scheme). During each shift, interviewers provided feedback on an ongoing basis so any issues arising could be resolved and dealt with in real time.
- All research conducted in accordance with ISO 9001:2008, the international quality standard ISO 20252: 2012 and the Market Research Society ethical Code of Conduct. MRQSA Market Research Quality Standards Authority.

# Sample

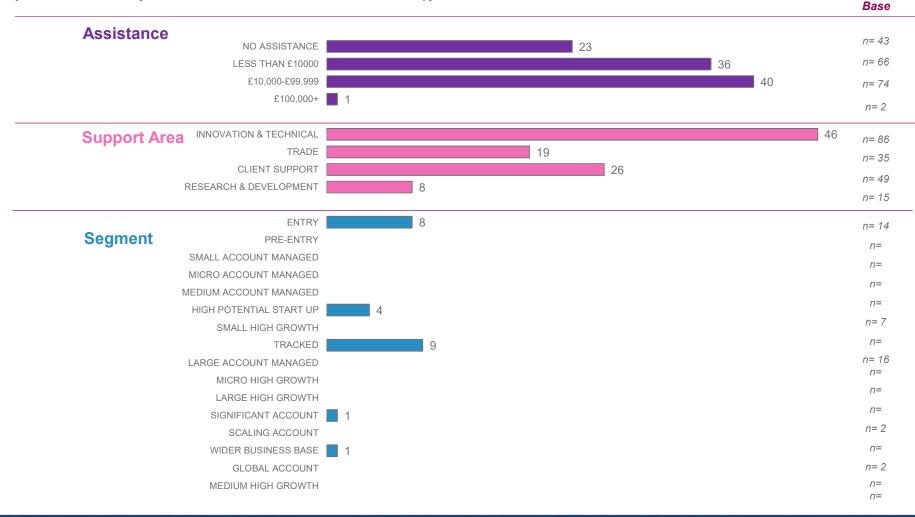


- Some 185 interviews were completed, 81 of these were Account Managed Customers and 37 were Regional Office Customers, all who accepted a letter of offer or support between October 2019 and December 2019. A sample of 67 were the Wider Business Base who had some form of interaction with Invest NI between October 2019 and December 2019. Of the 185 participating customers and WBB, 88 Customers and 53 WBB agreed to their responses being attributable. These responses have been provided in a separate report.
- Within this report, top line scores for Account Managed Customers, Regional Office Customers and WBB are illustrated for comparison purposes.
- The data has also been broken down by level of financial assistance and support area (grant support and programme support).
- Caution should be applied when comparing some of the results due to the very small base sizes involved in some instances. They should be seen as indicative rather than conclusive.





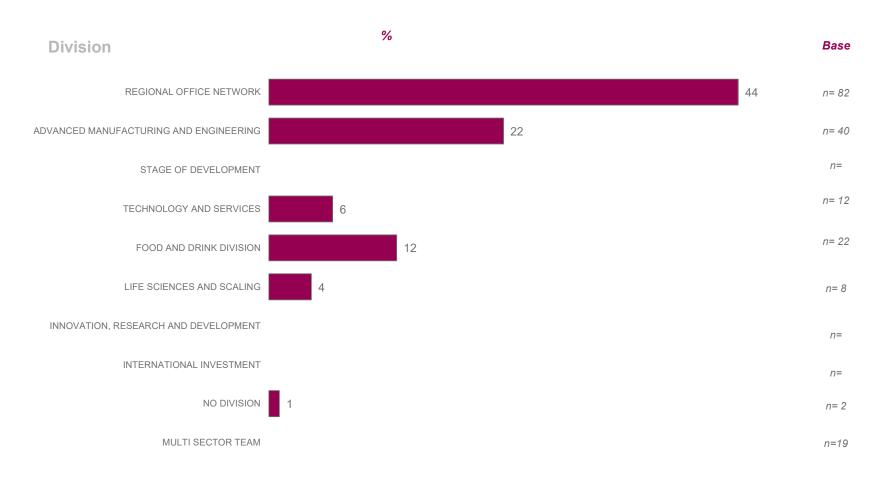




Cognisense

# Analysis of Sample cont'd







#### **Technical Note**



• **NOTE:** In some instances there may be a difference of 1% between the figures depicted on the charts and in the commentary e.g. 45% agree strongly, 45% agree slightly, but the overall agreed figure is 97%. This is due to a rounding of decimal places. In this example, the original results may have been 44.6% and 44.6% thus each rounded up to 45%. When combined this equals 97.2%, which is presented as 97%.

#### Executive Summary (1) - Customers



#### **Key Performance Indicators**

- In Q3 2019, satisfaction with overall service received remained consistently high across the total sample with over 9 in 10 (93%) claiming to be satisfied. Within this, almost 7 in 10 (68%) were 'very satisfied' with Invest NI overall. These satisfaction results are slightly up on Q2 2019 (90%) findings.
- Over 9 in 10 of Account Managed Customers surveyed (93%) stated they were satisfied (consistent with Q2 2019 94%).
   Around two thirds (67%) of Account Managed Customers expressed they were 'very satisfied' (similar to Q1 2019 65%).
- All Regional Office Customers (100%) claimed to be satisfied, higher than Q2'19 (86%) results, and there was also an incline in those who claimed to be 'very satisfied' (from 68% to 76%).
- Some 88% of wider business base customers were satisfied, with around two thirds (64%) very satisfied.
- Levels of satisfaction remained high across both support areas. Grant support received a mean score of 4.59 (up from Q2'19 at 4.56) and Programme support received a mean score of 4.57 (up from 4.49 in Q2'19).

#### Executive Summary (2) - Customers



#### **Key Performance Indicators**

- In Q3 2019, advocacy levels were high with over 9 in 10 (91%) customers stating they would speak highly of Invest NI (higher than Q2'19 at 86%).
- Advocacy levels were higher among Account Managed Customers (91%) than Regional Office customers (92%) (Q2'19 Account Managed customers 90% / Regional Office customers 85%). Of the WBB customers participating, over 9 in 10 (91%) would speak highly of Invest NI.
- Levels of advocacy were higher for Programme than Grant support, 4.46 and 4.37 respectively. These results were similar to Q2'19 for Grant support (4.37) and higher for Programme support (4.27).
- Invest NI achieved a Net Promoter Score of +59 (consistent with Q2'19 +59). The Net Promoter Score amongst Account Managed Customers was +66 and +62 among Regional Office customers. A score of +51 was achieved among the WBB.

# Executive Summary (3) - Customers



- Over 4 in 5 (83%) customers agreed that Invest NI was helping to develop their business, levels higher than Q2'19 (79%).
   Agreement was 81% across Account Managed Customers and similar across Regional Office Customers (81%). Agreement was higher among the WBB (87%).
- In terms of support areas, the highest mean score in relation to Invest NI helping develop business was achieved among those receiving programme support (4.32) compared to grant support (4.21). Figures for programme support had increased while there was a downward trend among those receiving grant support since Q2'19 (4.16 and 4.39 respectively).
- There was almost universal agreement amongst customers (98%) that Invest NI acts with professionalism and integrity, with almost four fifths (76%) of customers strongly agreeing with this sentiment. Agreement levels were highest among Account Managed Customers with all agreeing (100%), while 97% of Regional Office Customers agreed. Some 94% of WBB customers agreed.
- Levels of agreement were high across the support areas, with Grant support receiving a mean score of 4.69, slightly lower than Q2
   '19 (4.74), and Programme support receiving a mean score of 4.71, higher than the previous quarter (4.69).
- Levels of agreement that Invest NI exceeded expectations had increased from Q2 2019 (78% in Q3 compared to 69% in Q2).
   Agreement levels were higher among Account Managed Customers (81%), compared to Regional Office Customers (70%).

## Executive Summary (4) - Customers



- In Q3 '19, over 9 in 10 (91%) customers agreed that Invest NI delivered value to their business (Q2'19 at 83%). Agreement levels were similar across the Account Managed (93%) compared to Regional Office customers (92%).
- Three quarters (75%) agreed that they received information on additional support programmes that are available from Invest NI. These levels of agreement were higher than Q2'19 (70%). Overall agreement among Regional Office customers was 73%, lower than Account Managed customers (79%).
- Over 9 in 10 customers (92%) were in agreement that a realistic timescale was discussed and agreed for planned activities.
   A finding that was higher than the previous quarter (84% in Q2'19).
- Agreement levels among Account Managed customers (92%) had increased marginally since Q2'19 (89%). Agreement levels among Regional Office customers (91%) had also inclined since Q2'19 (83%).
- The vast majority (96%) were in agreement that Invest NI treated them fairly, similar to Q2'19 (94%). Across customer segments, all Regional Office customers (100%) agreed while 94% of Account Managed customers agreed.

#### Executive Summary (5) - Customers



#### **Key Drivers of Satisfaction**

- A key drivers' analysis conducted on the monthly survey data (at beginning of the contract) revealed the seven top drivers of satisfaction were:
  - ➤ Helping to develop customers' businesses;
  - Delivering value to customers' businesses;
  - Tailoring solutions to meet business needs;
  - > Satisfaction with Client Executive;
  - Discussing and agreeing a realistic timescale for planned activities;
  - Responding to queries in a reasonable timeframe; and
  - > Being clear at the start if and how Invest NI could help customers' businesses.
- In Q3 2019, all key drivers of satisfaction achieved a mean score of no less than 4.36 out of a possible 5. The top five rated drivers for Q3 were clarity of communication (4.61), responded to queries (4.57), explained and agreed requirements (4.54), completed to agreed timetable (4.54) and discussed timetable (4.52).

#### Executive Summary (6) - Customers



#### **Detailed Performance Measures**

- In Q3 2019, the average mean score for overall performance was 4.48 out of a possible 5. The mean score was higher than Q2'19 (4.35).
- All performance areas achieved a mean score of no less than 4.36 out of a possible 5, higher than Q2'19 (4.12).
- The strongest performing areas were clarity of communication (4.61), responded to queries (4.57), explained and agreed requirements (4.54), completed to agreed timetable (4.54) and discussed timetable (4.52).
- The weaker aspects of the engagement included proactive in support / advice (4.36) partnership approach (4.36).
- The mean score for the overall performance by segment were as follows:
  - Account Managed customers = 4.49
  - Regional Office customers = 4.55
  - Wider Business base = 4.44



# **Key Performance Indicator – Satisfaction**





**Segment** 

**Mean Scores** 



4.56

4.59

5

4.57

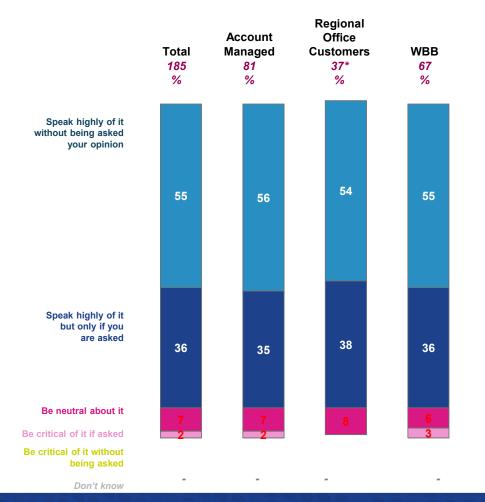


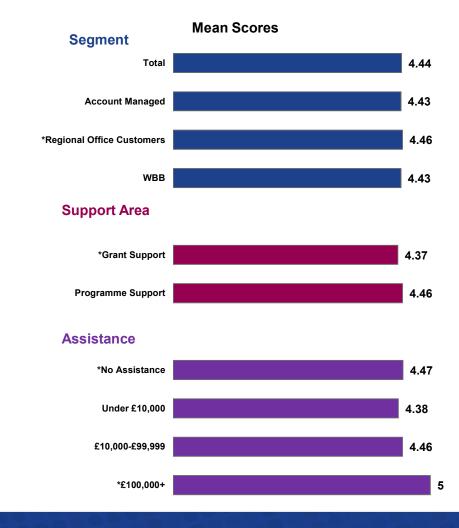
How satisfied or dissatisfied are you with Invest NI overall in relation to this project? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB) ]



# **Key Performance Indicator – Advocacy**

\*Small Bases = less than 50

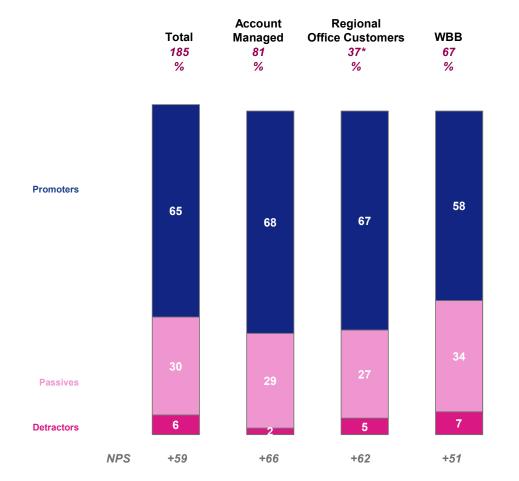


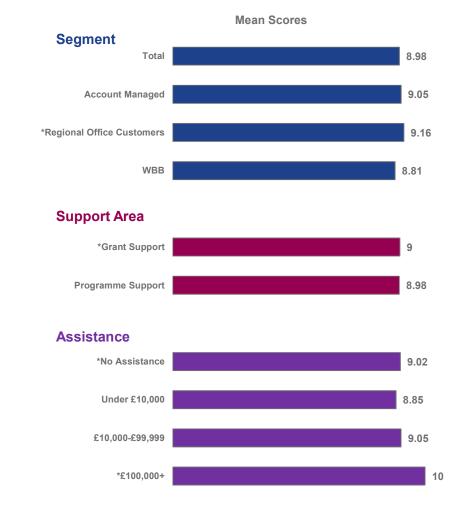




#### **Net Promoter Score**

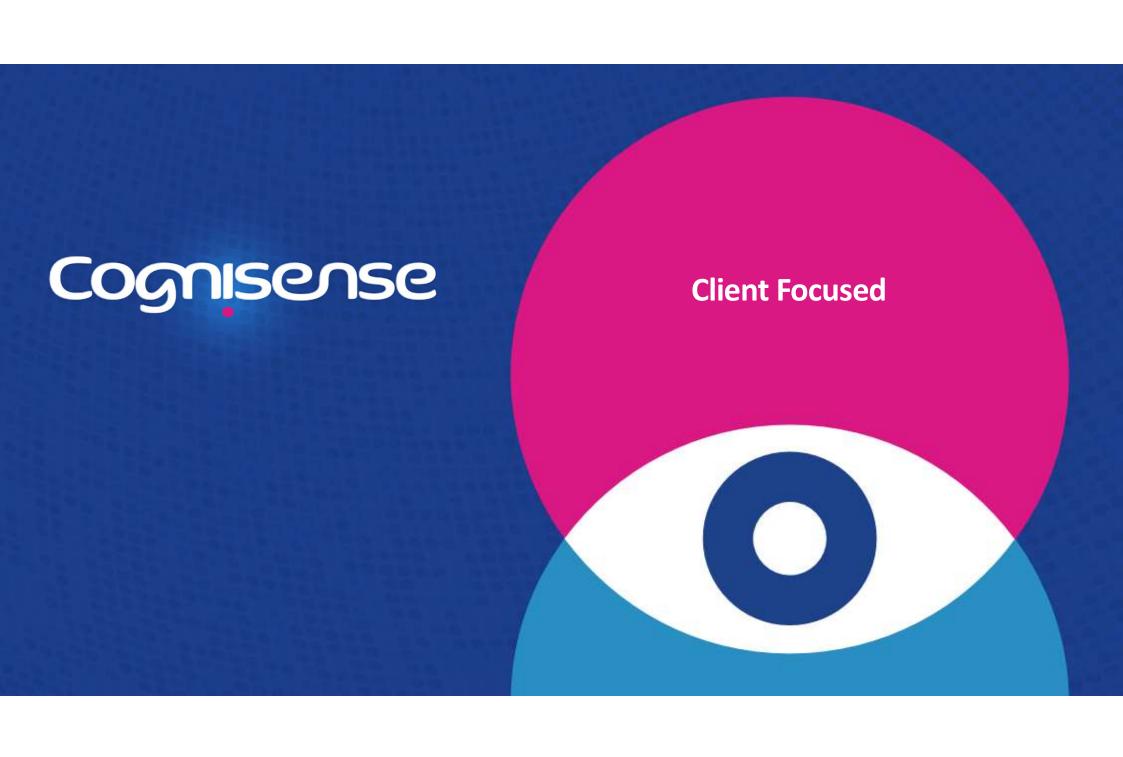
\*Small Bases = less than 50





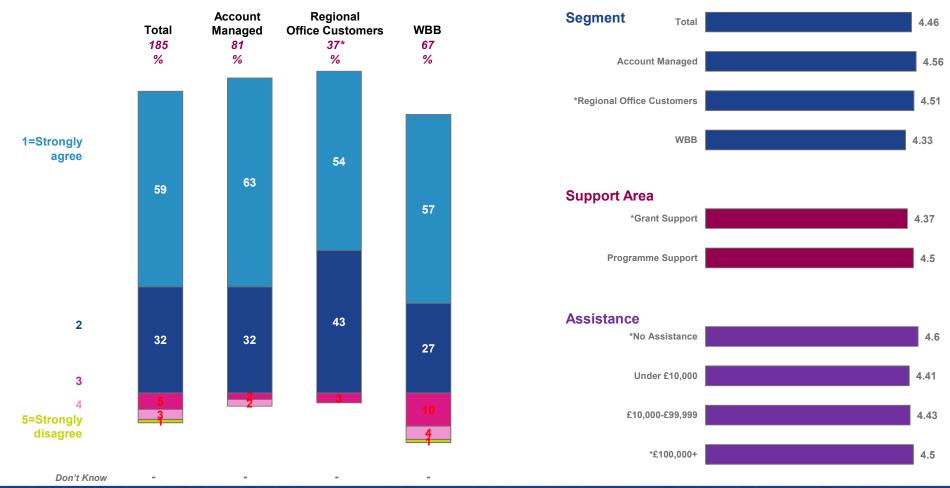


On a scale of 0 to 10 where 0 is not at all likely and 10 is extremely likely, please indicate how likely you are to recommend Invest NI to a friend or colleague? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB)]



'Made it clear at the start if and how it could assist your business'

\*Small Bases = less than 50





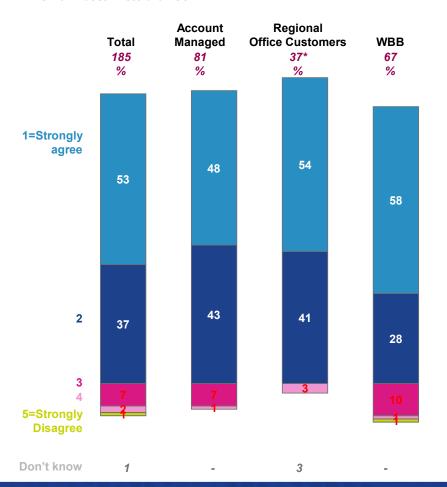
Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB) ]



**Mean Scores** 

'Had sufficient understanding of your business needs'

\*Small Bases = less than 50





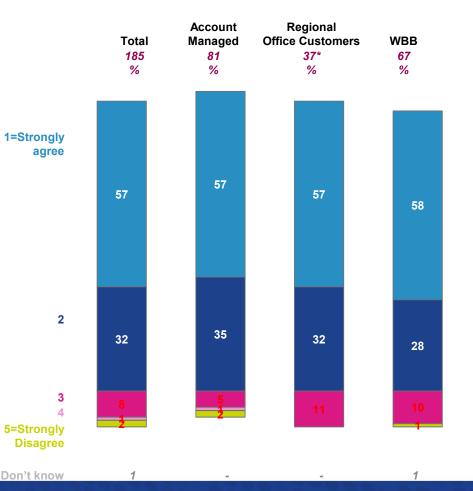


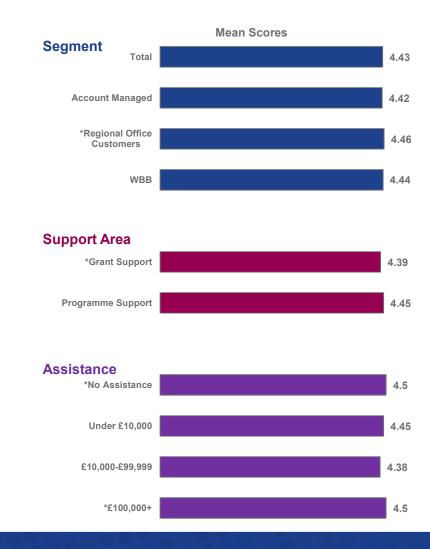
Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB)]



'Tailored its response to meet your business needs'

\*Small Bases = less than 50





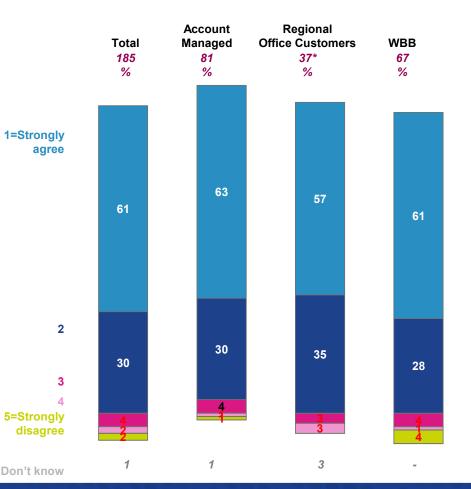


Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB)]



'Delivered value to your business'

\*Small Bases = less than 50







Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB) ]

'Treated You Fairly'

\*Small Bases = less than 50





Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB) ]

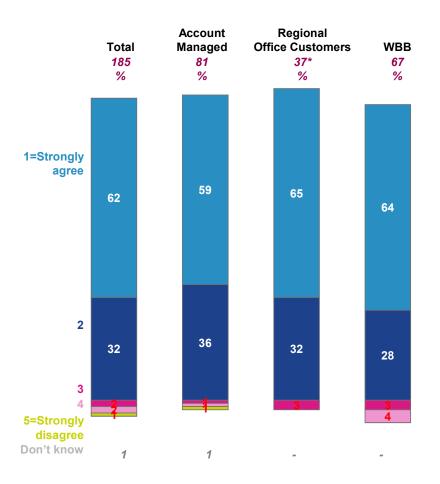


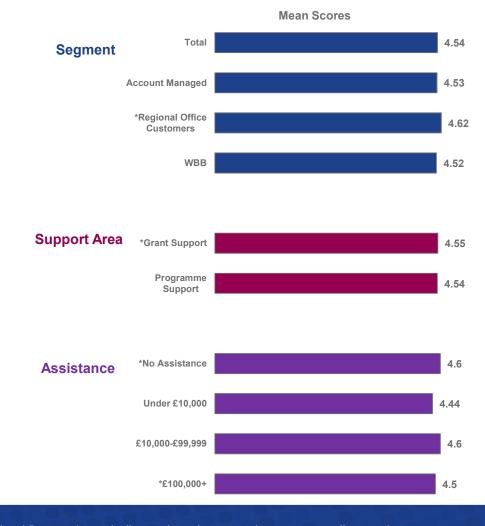
**Mean Scores** 



'Explained and agreed detailed requirements'

\*Small Bases = less than 50



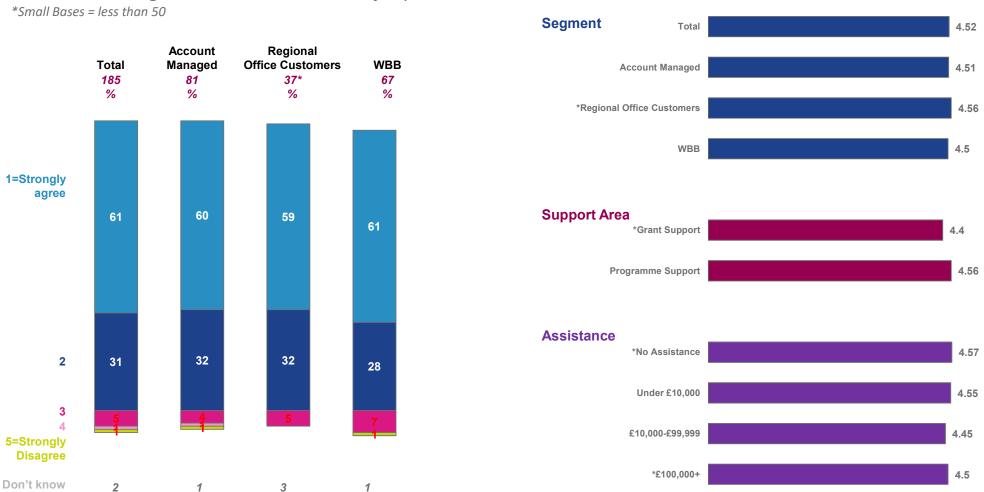




Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB) ]



'Discussed and agreed a realistic timescale for planned activities'





Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB) ]



**Mean Scores** 

'Completed activities according to the agreed timeline'

\*Small Bases = less than 50



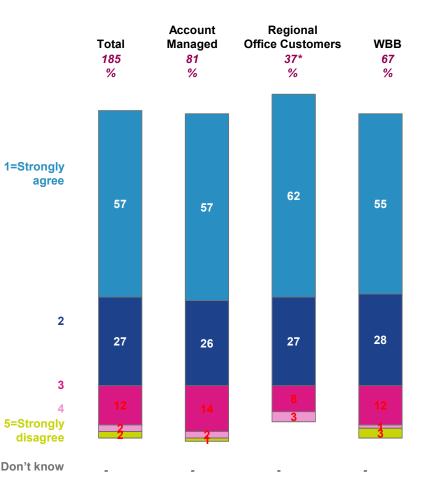


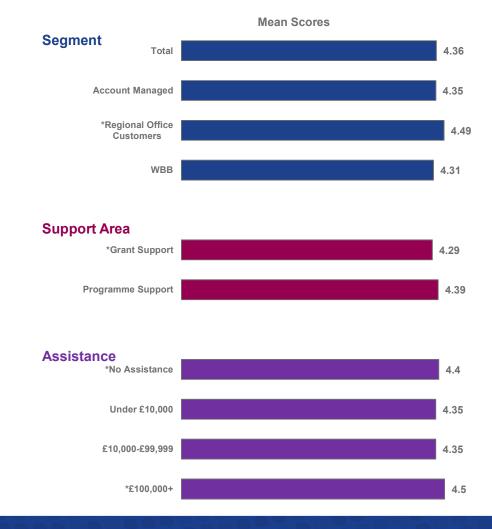
Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB)]



'Was proactive in providing advice and support'

\*Small Bases = less than 50





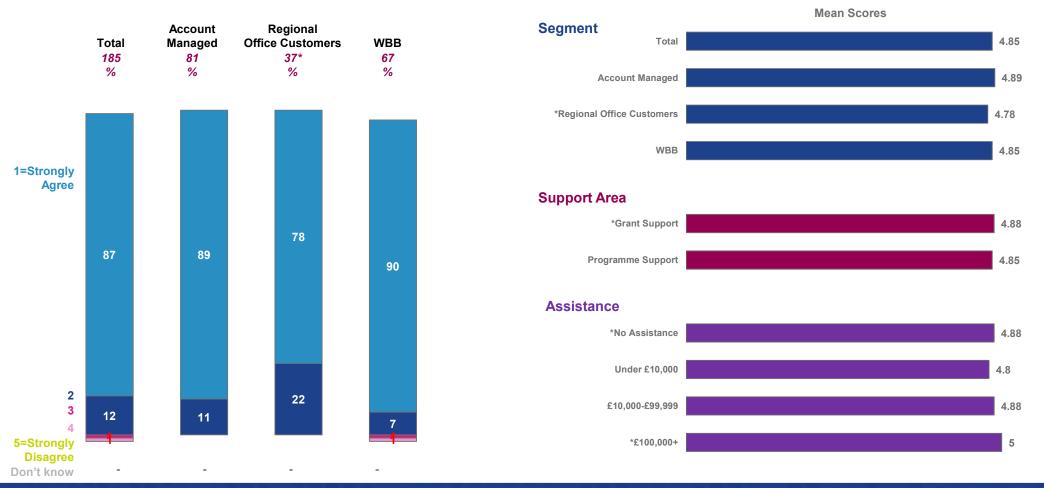


Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB) ]



'Were Polite and Friendly'

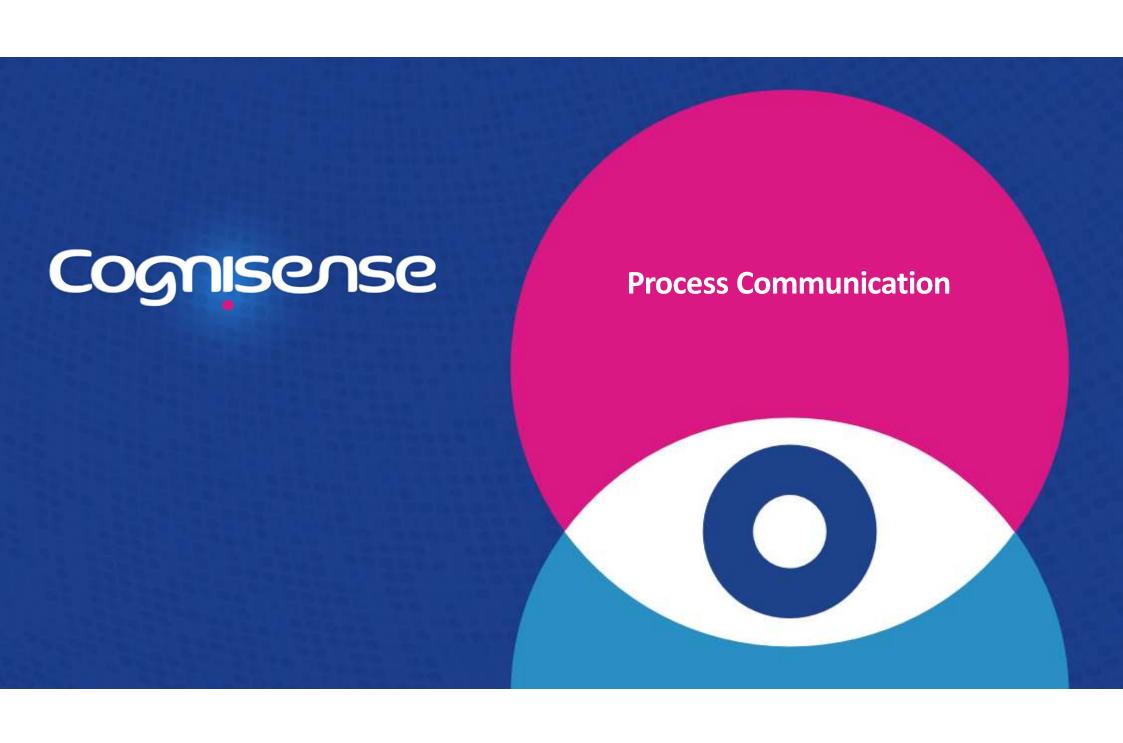
\*Small Bases = less than 50





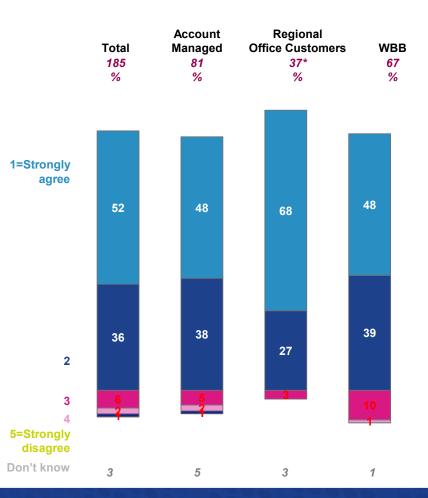
Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that <a href="Invest NI">Invest NI</a> ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB) ]

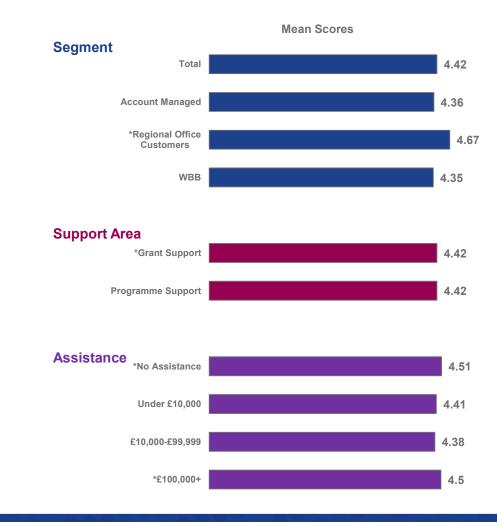




'Kept you informed of progress throughout the process'

\*Small Bases = less than 50



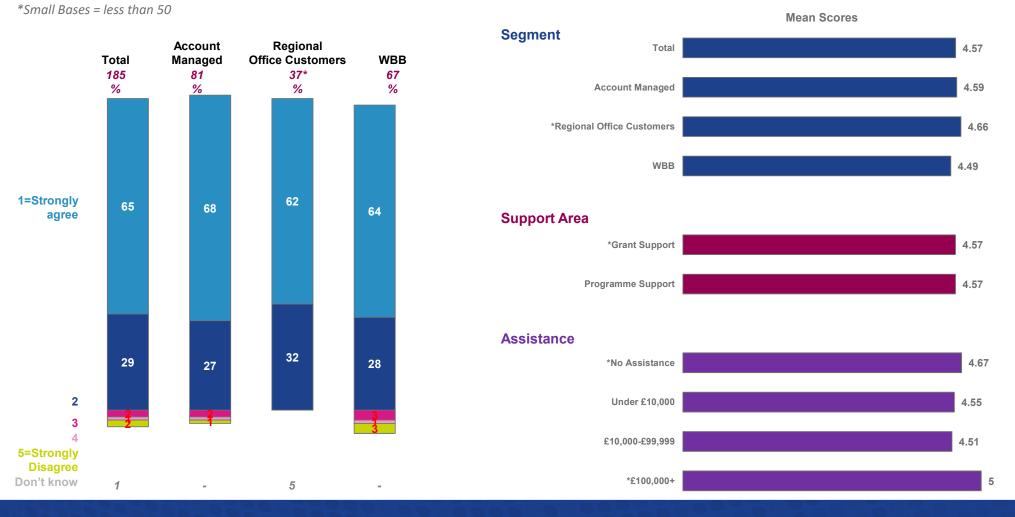




Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB)]



'Responded to your queries within a reasonable timeframe'



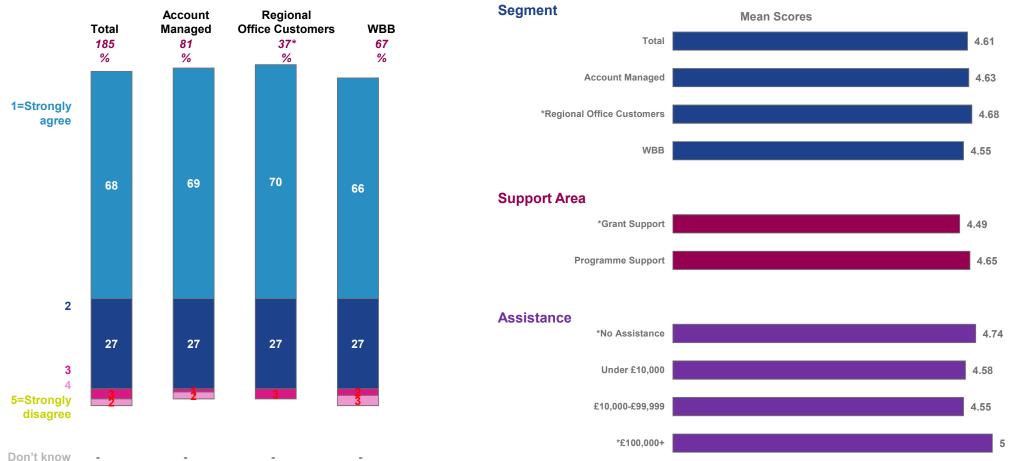


Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB) ]



'Used clear and effective communication'

\*Small Bases = less than 50





Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB) ]



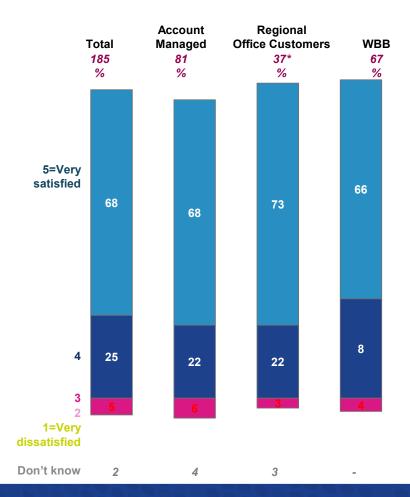


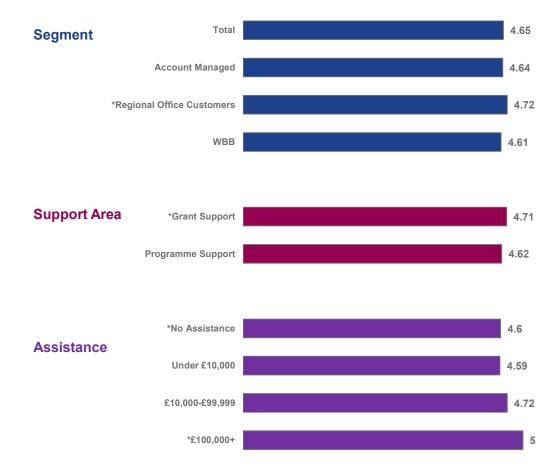
### **Key Performance Indicator – People**

'Level of satisfaction with your Customer Executive/main Invest NI contact person'

\*Small Bases = less than 50





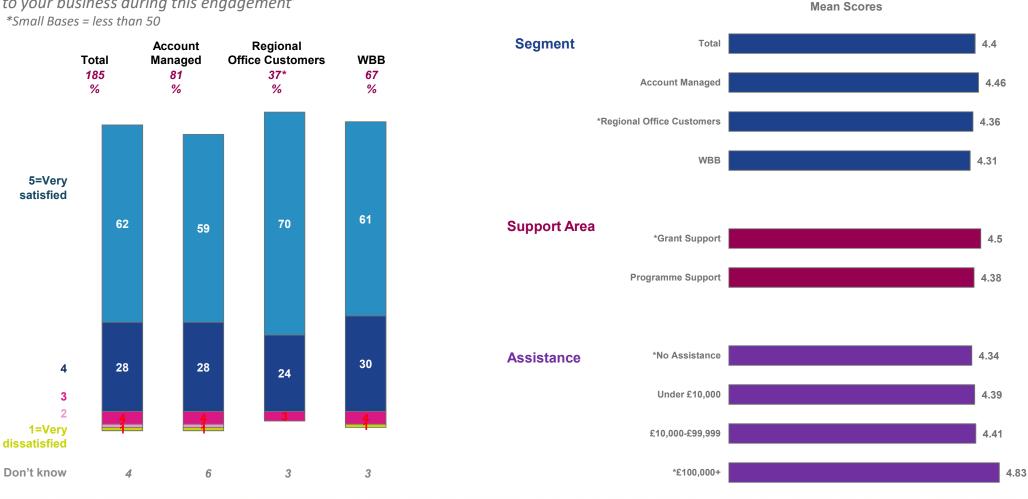




Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB) ]

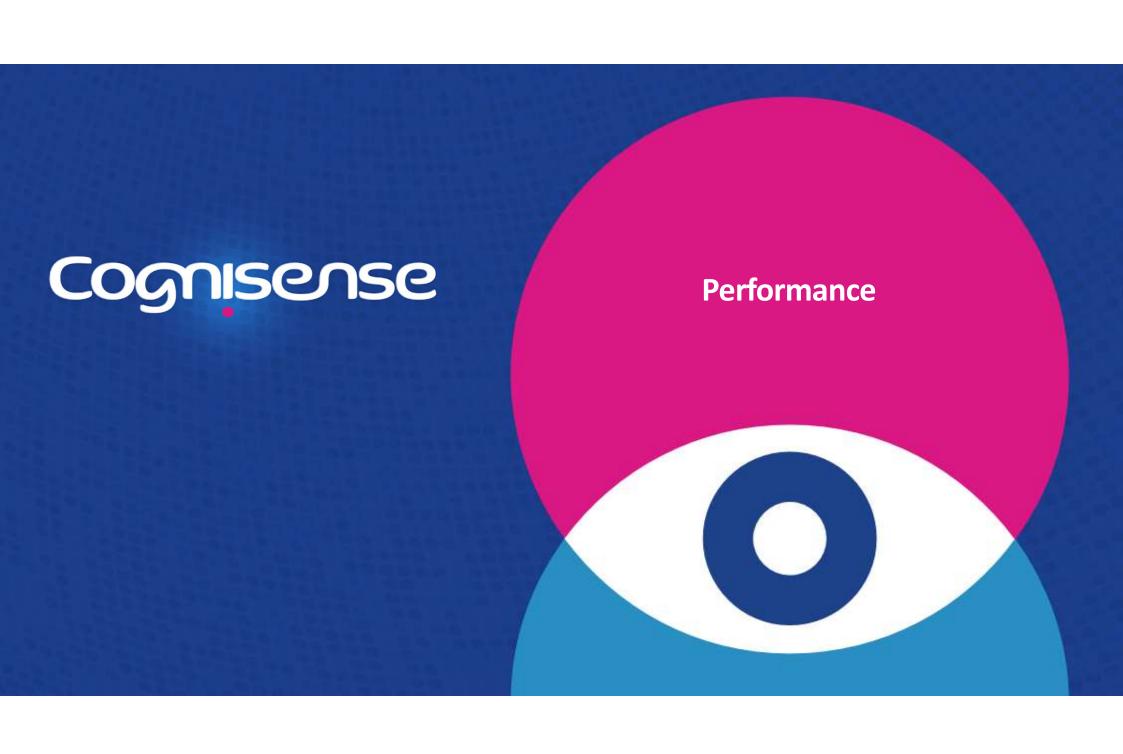
'Level of satisfaction that the team of people you worked with from Invest NI provided a seamless approach to your business during this engagement'





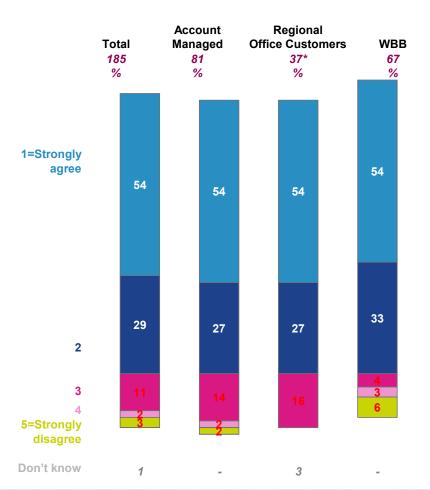


Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB)]



'The Invest NI team is helping to develop my business'

\*Small Bases = less than 50





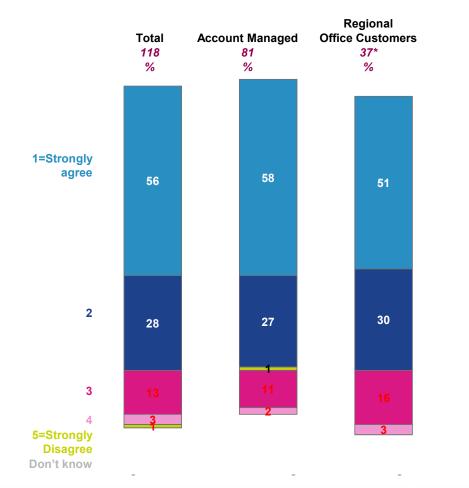


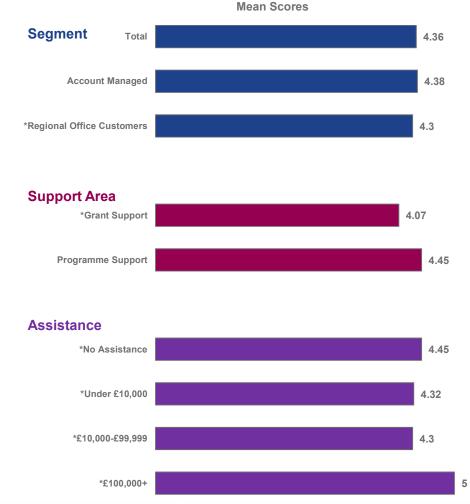
Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB) ]



'I view Invest NI as a strategic partner supporting my business'

\*Small Bases = less than 50





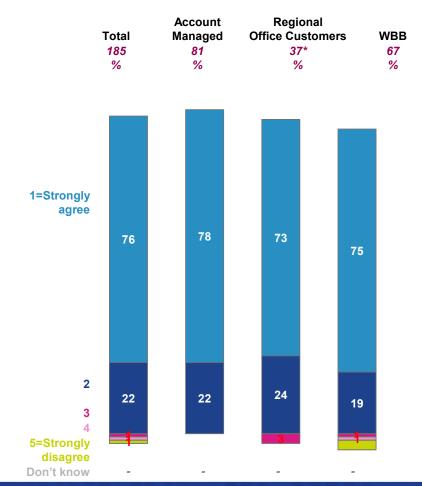


Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 118 Oct'19-Dec'19 (81 Account Managed and 37 Regional Office Customers) ]



'Invest NI acts with professionalism and integrity'

\*Small Bases = less than 50



#### Mean Scores

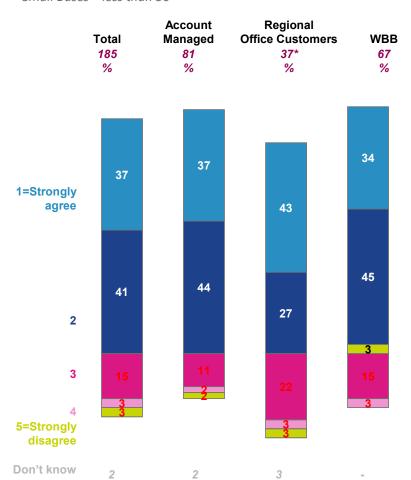




Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB) ]

'Invest NI exceeded my expectations'

\*Small Bases = less than 50







Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB)]



Regional

'I received information on additional support programmes that are available from Invest NI'

\*Small Bases = less than 50

Account



**Mean Scores** 





Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 185 Oct'19-Dec'19 (81 Account Managed, 37 Regional Office Customers and 67 WBB)]



'I am clear on my business development journey with Invest NI in terms of future support services that I am

considering using'



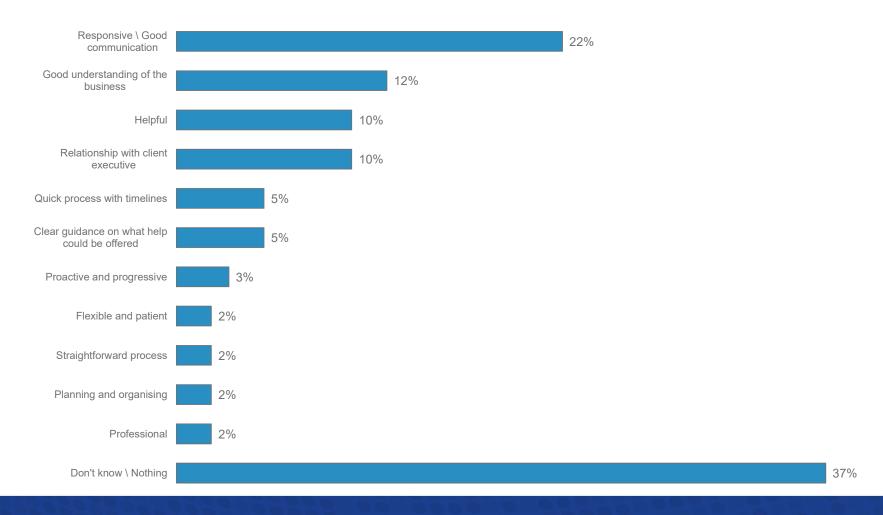


Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [Base: 118 Oct'19-Dec'19 (81 Account Managed and 37 Regional Office Customers)]



'What Invest NI did particularly well'

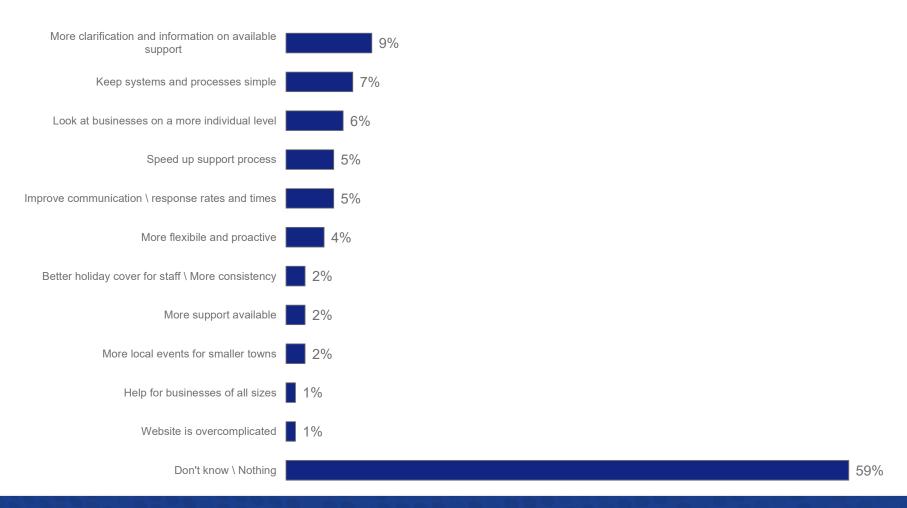






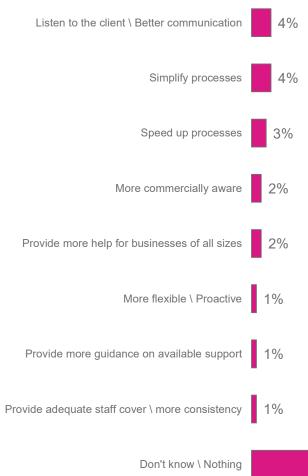
'Anything organisation could do to improve the overall service they provide'







'Anything organisation could have done better'



85%

'Anything organisation could have done differently'

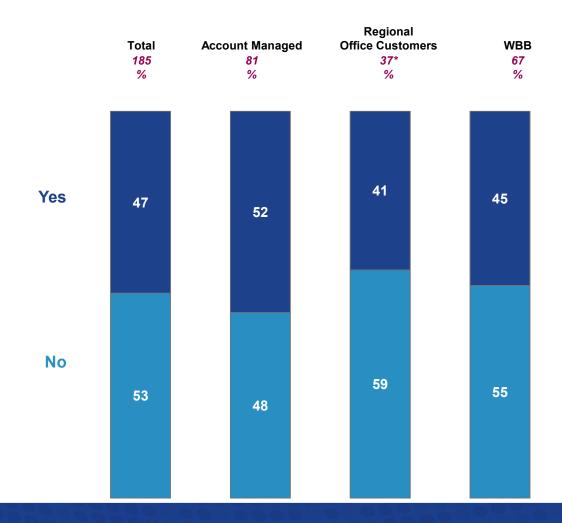


Streamline support systems 1% Be more flexible and proactive 1% Reduce paperwork \ red tape 1% Speed up processes 1% More connections between programs 1% Don't know \ Nothing 96%



# Actively Discussing Application for Additional Support





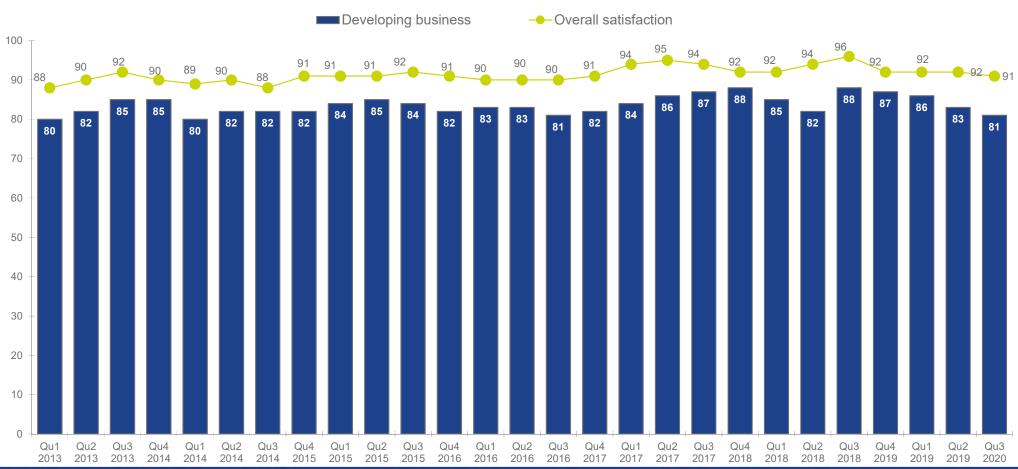




# Satisfaction and key driver variables: INI is helping to develop my business





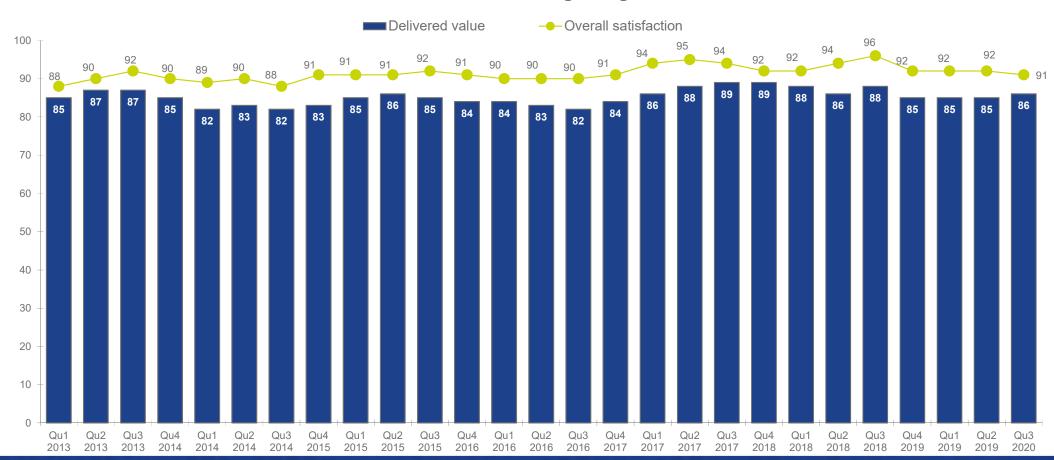




# Satisfaction and key driver variables: INI delivered value to my business



#### Six month rolling average

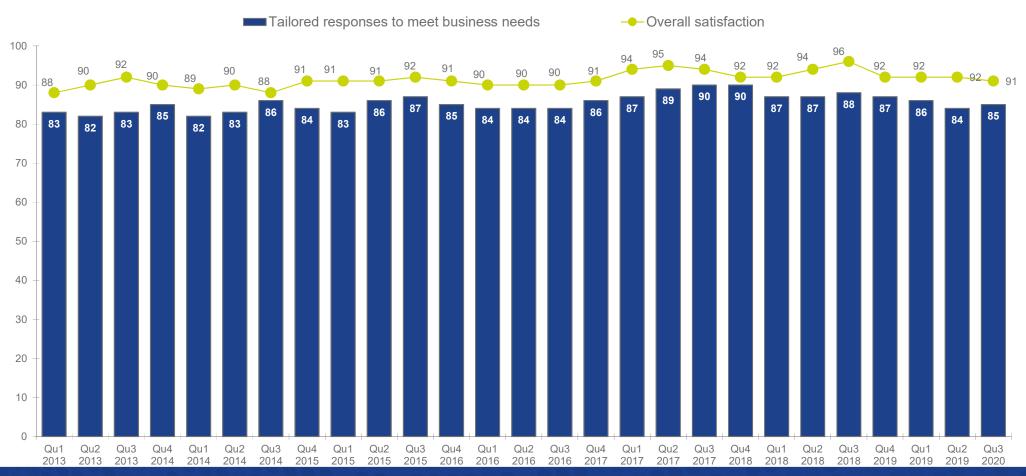




# Satisfaction and key driver variables: INI tailored their responses to meet your business needs



#### Six month rolling average

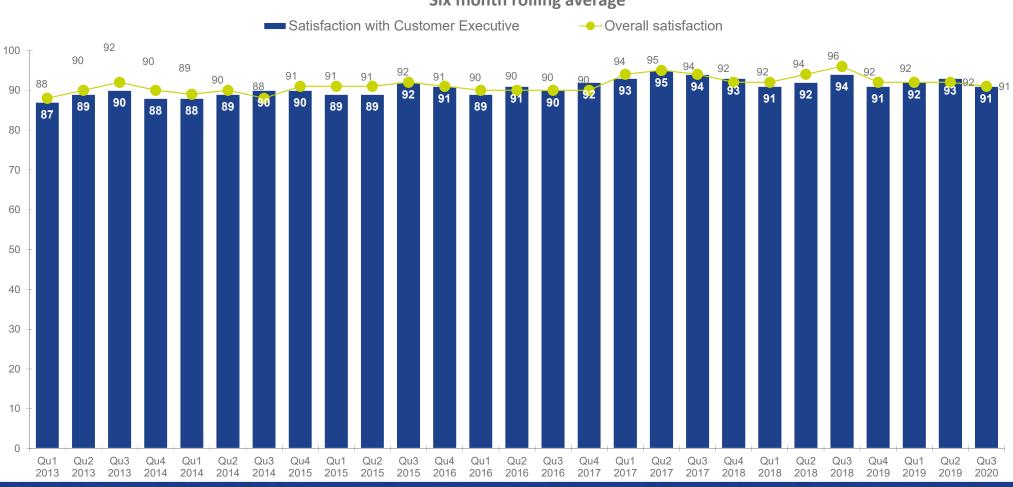


Cognisense

# Satisfaction and key driver variables: Satisfaction with Client Executive





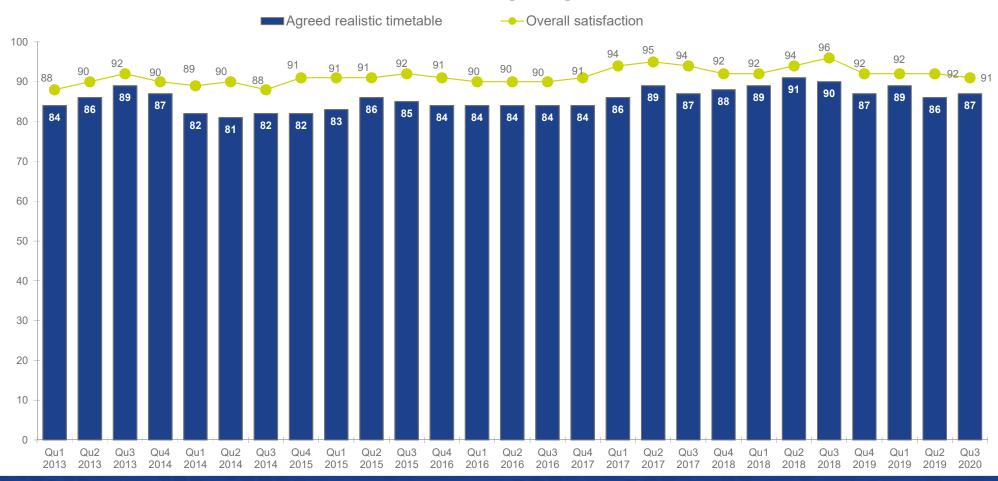




# Satisfaction and key driver variables: INI discussed and agreed a realistic timetable for planned activities





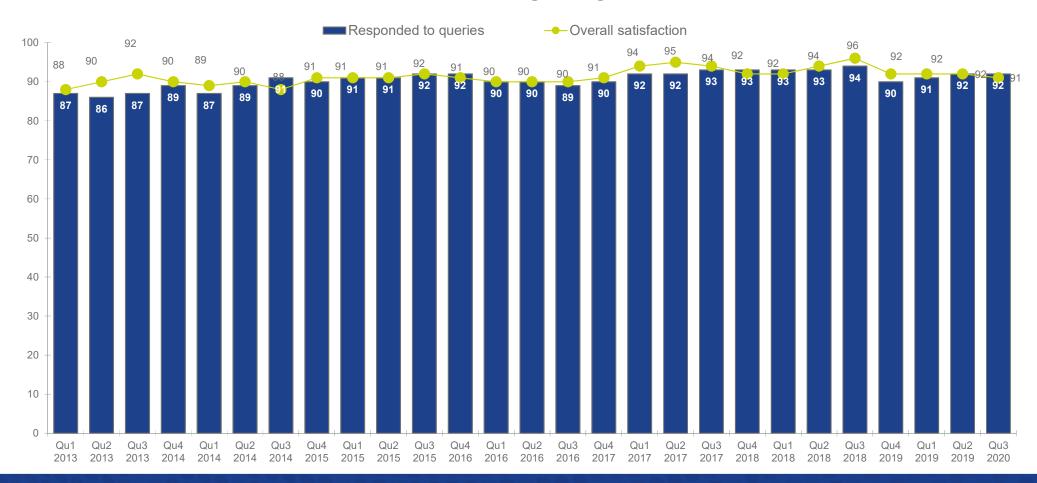




# Satisfaction and key driver variables: INI responded to your queries within a reasonable timeframe

# 0

### Six month rolling average

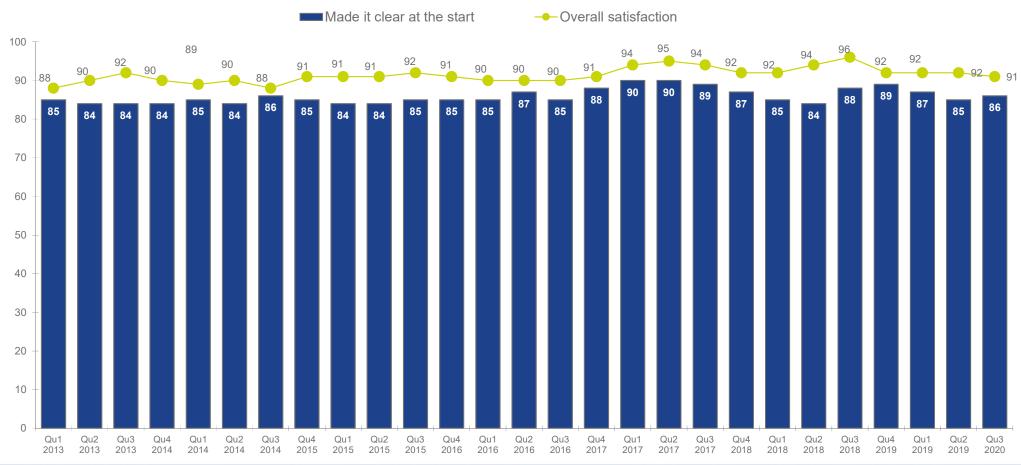




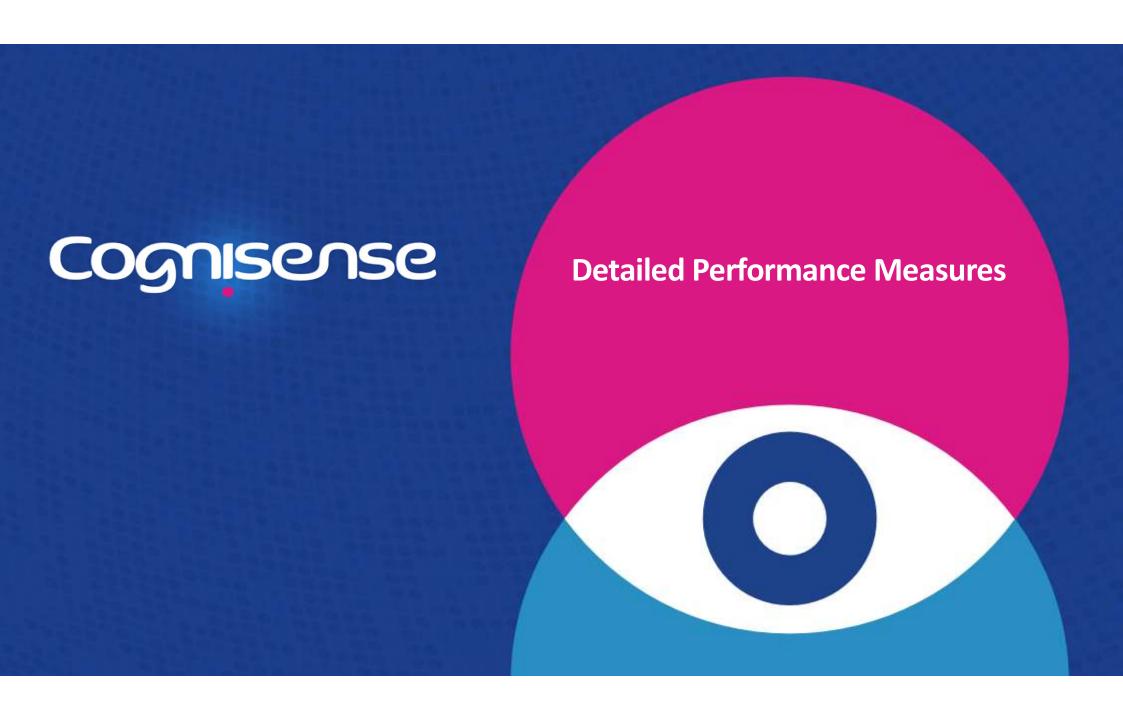
# Satisfaction and key driver variables: INI made it clear at the start if and how they could assist your business





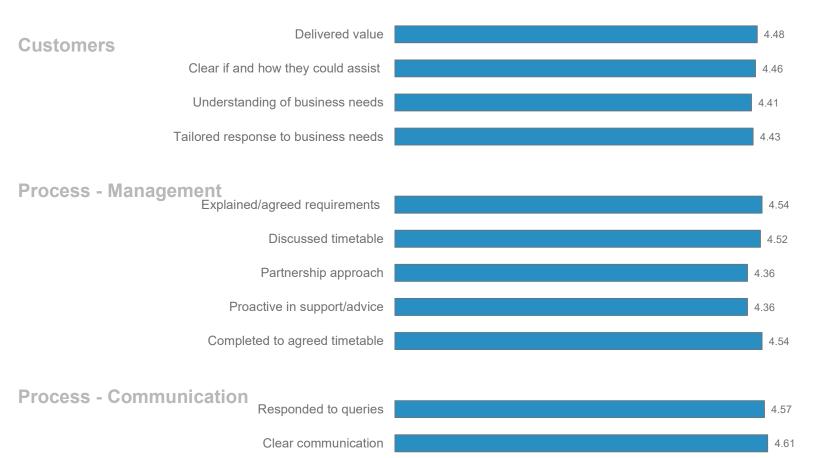






### Performance Overall





Informed of progress

Average Rating	
Nov-Mar '17	4.46
Apr-Jun'17	4.45
Jul-Sep'17	4.47
Oct-Dec'17	4.48
Jan-Mar-'18	4.47
Apr-Jun'-18	4.47
Jul-Sept'18	4.45
Oct-Dec'18	4.44
Jan-Mar'19	4.45
Apr-Jun'19	4.53
Jul-Sept'19	4.35
Oct-Dec'19	4.48

Oct-Dec

4.42

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Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [ Base: 185 Oct'19—Dec'19 ]

# Performance by Segment: Account Managed Customers

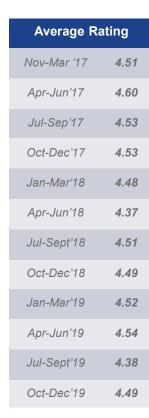
Base = 81





### **Process - Management**





Oct-Dec

#### **Process - Communication**



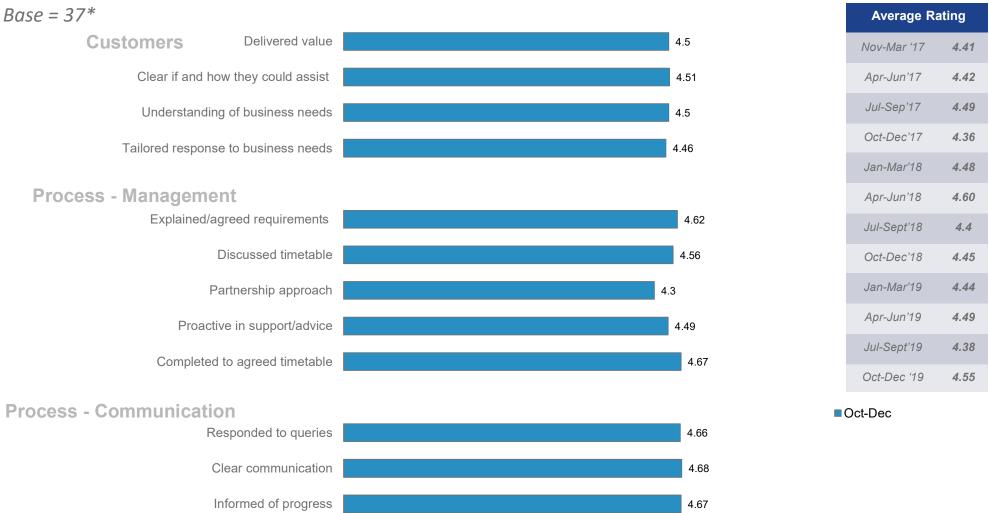


Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [ Base: 81 Oct'19—Dec'19 ]



# Performance by Segment: Regional Office Customers







Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [ Base: 37 Oct19—Dec'19 ]

\*Small Bases = less than 50

# Performance by Segment: Wider Business Base



4.48

4.18

4.26

4.50

4.23

4.29

4.51

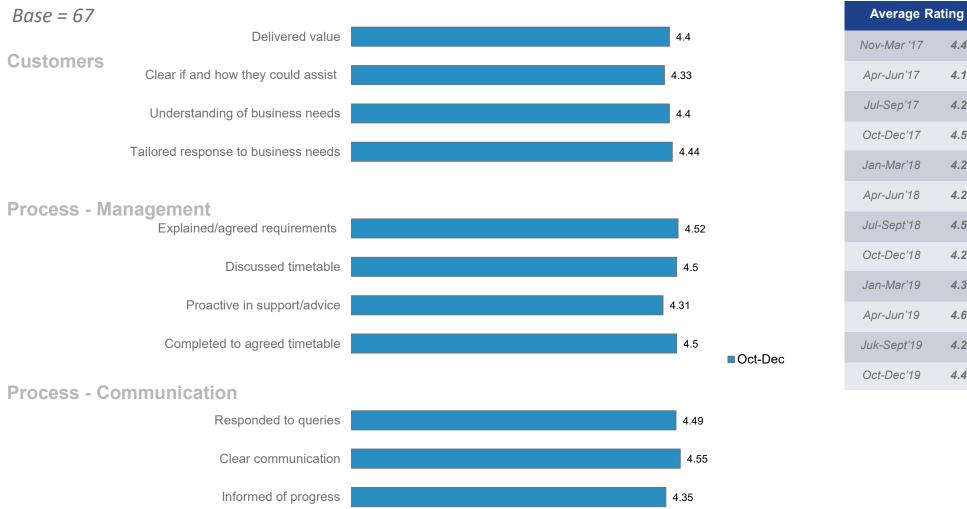
4.29

4.32

4.68

4.24

4.44





Using a scale from 1 to 5, where 1 means 'strongly agree' and 5 means 'strongly disagree', to what extent do you agree or disagree that Invest NI ...? [ Base: 67 Oct'19—Dec'19 ]