

Financial Performance Report

for the four months ended 31 July 2019

Western Health and Social Care Trust

Financial Performance Report for the month ended 31 July 2019

<u>C</u>	ontents	Page No.
1	Financial Plan	3
2	Financial Position – Current Period	4
3	Savings Plans - Monitoring	6
4	Transformation	6
5	Capital Resource Limit	7
6	Prompt Payment Target	7
7	Key Messages	7
	Appendices (excel attachments)	8

Appendices

- Appendix 1 Pay & Non-Pay Budgetary Performance by Directorate
- Appendix 2 Pay Budgetary Performance by Directorate by Professional Heading
- Appendix 3 Non-Pay Budgetary Performance by Budget Heading

1. Financial Plan 2019/20

The Trust opened the year with an agreed deficit of £39m, which forms the basis for our Recovery Plan objective.

We have received some funding in July 2019, which adjusts the above figures by £9m. This funding relates to previous pressures Looked after Children, Energy and general savings credit 2018/19. Therefore, the revised opening position for 2019/20 is £30m.

Unfortunately, the Trust has been issued with a recurrent £11.3m savings target as follows:

- Cost Control £10m
- Car Parking £0.3m
- Pharmacy (MORE) £1.0m

As a result of this savings requirement for 2019/20, our opening deficit would be £41.3m and from this figure, the Trust will apply various savings to reduce the deficit throughout the year. We must also manage a range of financial risks, particularly the following service pressures:

- Locum Medical
- Nursing Premium
- Children's Services
- Winter Resilience
- Accommodation
- Psychological Therapies

The most significant risk is the need for resilience during the winter period, and this could be up to £2m.

Table 1 – Revised Opening Deficit

Table 1 below shows the opening financial position of £41.3m and in year savings plans will reduce this forecast.

	£m
Opening Deficit 1 April 2019	39.0
Less Income received July 2019	(9.0)
Add new 2019/20 savings requirement	11.3
Revised opening deficit 2019/20	41.3

2. Financial Position as at 31 July 2019

The Trust is reporting a deficit of £12.5m as at 31 July 2019, with a year-end forecast of £33.6m.

This shows that the Trust is achieving, or its forecast to achieve £7.7m savings through a combination of tactical plans and pharmacy MORE savings.

Whilst this figure needs to increase in the coming months, it reflects the work done since February/March 2019.

Table 2 below summarises the financial performance by Directorate.

Directorate	Budget	Expenditure	Variance		June (restated) Variance		
	£'000	£'000	£'000	%	£'000	%	
Acute Services	63,545	70,969	7,424	11.7%	5,588	11.7%	
Adult Mental Health & Disability	32,368	31,989	(379)	(1.2%)	(301)	(1.2%)	
Primary Care & Older People	59,084	60,323	1,239	2.1%	1,026	2.3%	
Women & Childrens	32,667	34,875	2,208	6.8%	1,613	6.6%	
Medical	1,339	1,308	(31)	(2.3%)	(26)	(2.5%)	
Performance & Service Improvement	14,372	13,965	(407)	(2.8%)	(283)	(2.6%)	
Finance & Contracting	2,989	2,896	(93)	(3.1%)	(49)	(2.1%)	
Human Resources	1,379	1,324	(55)	(4.0%)	(31)	(3.0%)	
Corporate	1,088	1,092	4	0.4%	9	1.1%	
Trust Wide Corporate Services	212	225	13	6.1%	6	3.7%	
Corporate Pay & Non Pay	26,019	24,246	(1,773)	(6.8%)	(455)	(3.0%)	
Savings Target 2019-20	(4,312)		4,312	100.0%	3,234	100.0%	
Reported Deficit	230,750	243,212	12,462	5.4%	10,331	6.0%	

 Table 2 - Summary Financial Performance by Directorate

Appendices 1-3 provide further detail in relation to pay and non-pay variances across Directorates.

The Acute Directorate is reporting a deficit of £7.4m which is £2.2m above the planned deficit. This is primarily due to increased flexible staffing, both in medical and nursing at a premium cost. They are also experiencing non pay pressures in Laboratory chemical and consumables and patient appliances. This off plan position is offset by an underspend in AMDH, PSI and the support directorates.

Run Rate of Expenditure

The average run rate of expenditure for the 4 months ending 31 July 2019, for both pay and non-pay, is reporting £1.909m per day compared to the baseline March 2019 £1.916m per day, which is restated, for comparative purposes to reflect inflation and service developments, excluding the transformation, drugs and elective care spend. Therefore, the run rates of expenditure have reduced by £7k per day. If this opportunity remains for the year, this will forecast £2.6m reduction in expenditure for 2019/20 in the Trust run rates. The Trust needs to see a more significant reduction in the run rates of expenditure, to support the delivery of circa £15m cash target savings included in our financial plan for 2019-20.

Other Pay Costs

Table 3 below summarises the other pay costs by Directorate.

		Cum J	uly 2019		. ,	
Directorate	Agency	gency Bank Overtime		Total	Increase / (Decrease) over June 2019	Increase / (Decrease) over avg 2018/19
	£'000	£'000	£'000	£'000	%	%
Acute Services	8,302	671	477	9,449	3%	17.8%
Adult Mental Health & Disability	1,005	1,060	42	2,107	-11%	1.8%
Primary Care & Older People	2,362	793	115	3,270	-10%	5.5%
Women & Childrens	1,629	595	182	2,406	-6%	-8.5%
Performance & Service Improvement	557	304	89	950	4%	4.8%
Other Directorates	157	19	7	182	15%	35.6%
Total	14,011	3,442	912	18,365	-2%	8.9%

Table 3 – Agency/Bank/Overtime Costs by Directorate

Other Pay Cost Key Highlights:

- Agency expenditure of £14m, which includes £7.9m (56%) on medical agency staff and £3m (21%) on nursing agency staffing.
- The average expenditure for the first 4 months of 2019/20 has increased by 9% compared to the same period last year. However, the Trust has reduced expenditure in July compared to June by 2%.
- The Trust has a number of plans developed to reduce expenditure on flexible agency staffing as part of the Trust's Recovery Plans.

3. Savings Plan – Monitoring

Recovery Plan - Tactical savings plan

The Trust has developed in year tactical savings of £6.7m. The monitoring of the savings are outlined in the table below:

Table 4 – Tactical Savings Plan Monitoring

		Actual Position 31 July 2019							
Directorate	Planned FYE	Plan	Actual	(Surplus)/ Shortfall	Cum % Achieved	% Achieved of total target			
	£000	£000	£000	£000					
Acute	2,192	404	256	148	63%	12%			
Medical	250	83	112	(29)	134%	45%			
Adult Mental Health	216	13	2	11	15%	1%			
PCOP	848	29	1	28	3%	0%			
W&C	1,319	255	198	57	78%	15%			
PSI	1,853	883	881	2	100%	48%			
Total	6,676	1,666	1,450	216	87%	22%			

Current projections require the above tactical savings to be delivered in full. This will need close monitoring and management over remainder of the year.

Vacancy Control Target

The Trust has made the assumption that it will deliver in full against the vacancy control target of £9.3m, using one off opportunities.

4. Transformation including Elective Care

The confirmed funding for transformation projects for 2019-20 is £14.1m. The actual expenditure on the projects as at 31 July 2019 is £3.2m (23%) on the projects to date. Allocation letters have been received and we anticipate recruitment will proceed at pace, in particular with the appointment of staff to the Primary Care MDT project.

5. Capital Resource Limit

The Trust has received a capital allocation of **£27.1m** from the DoH for 2019/20 and the planned expenditure is as follows:-

Table 5 – Capital Plan

Capital Projects	£,000
Altnagelvin 5.1 – Tower Block Development	12,200
Regional Car Parking Policy	300
ICT	1,500
General Capital	10,400
Invest to Save	500
Transformation Capital	2,200
Total	27,100

6. Prompt Payment Target

92% of undisputed invoices were paid within 30 working days of receipt against a target of **95%**.

7. Key Messages

- Progress has been made towards stabilisation of the finances, and savings plans have been identified. This progress needs to be both maintained and developed in the coming months to deliver towards our Recovery Plan requirements.
- The Trust has been given a target of achieving £15m of savings in 2019/20 we are currently just 50% towards this. It is important that we identify further opportunities, particularly recurrent savings to contribute towards this. Work has started on this, and we will attempt to put values (expected savings) against this over the next period.

Neil Guckian Director of Finance, ICT & Contracting

APPENDICES



Budgetary Performance Summary by Directorate Assistant Director For the 4 Months Ending 31st July 2019

Appendix 1

	JULY 2019 - PAY JULY 2019 - NON PAY					JULY	OTAL			
	Budget	Expenditure	Variance	Budget	Expenditure	Variance	Variance	Variance	Variance	E RESTATED Variance
Acute Services Management Team	£'000 530	£'000 517	£'000 (13)	£'000 18	£'000 53	£'000 35	£'000 22	% 4.0%	£'000 17	% 4.1
Altnagelvin Cancer & Diagnostics	28,732 12,099	29,511 12,554	779 455	940 3,036	1,034 3,164	94 128	873 583	2.9% 3.9%	749 407	3.4 3.6
Pharmacy SWAH & OHPCC	2,718 13,461	2,539 14,287	(179) 826	7,058 227	7.040 270	(18) 43	(197) 869	(2.0%) 6.3%	(156) 616	(2.2
Unfunded Budgets	(5.274)	50.100	5,274	11 070		0	5,274	100.0%	3,955	100.0
Acute Services	52,266	59,408	7,142 13.7%	11,279	11,561	282 2.5%	7,424	11.7%	5,588	11.7
Adult Mental Health And Disability Mental Health Learning Disability	9.602 6.766	9.470 6.516	(132)	2,396 8,726	2,274 8.829	(122) 103	(254)	(2.1%)	(186) (147)	(2.1)
Learning Disability Physical Disability Management Team	1,880		(250) (46) (83)	3,086	3,008	(78)	(147) (124) (84)	(0.9%) (2.5%) (59.2%)	(147) (84) (56)	(1.3 (2.3 (53.3
Unfunded Budgets	(230)	56	230			0	230	100.0%	172	100.0
Adult Mental Health And Disability	18,159	17,878	(281)	14,209	14,111	(98)	(379)	(1.2%)	(301)	(1.2
Primary Care & Older People Primary & Community Care	7,674	7.655	(19)	27,547	27,485	(62)	(81)	(0.2%)	86	0.3
ntermediate Care Secondary Care	9,302 9,026	8,969	(333) 463	1,270 1,159	1,181 1,088	(89) (71)	(422) 392	(4.0%) 3.8%	(392) 267	(4.9
Care & Accommodation/Professional Social Work Professional Nursing	1.661 1,814	1,822 1,758	161 (56)	367 62	383 60	16 (2)	177 (58)	8.7% (3.1%)	146 (47)	9.8 (3.3
Vanagement Team Jnfunded Budgets	419 (1,238)	422	3 1,238	21	11	(10)	(7) 1,238	(1.6%) 100.0%	36 930	12.5 100.0
Primary Care & Older People	28,658	30,115	1,457	30,426	30,208	(218)	1,239	2.1%	1,026	2.3
Vomens & Childrens			5.1%			(0.7%)				
Healthcare Safeguarding Children	11,571 3,865	11,643 3,651	72 (214)	305 1,379	291 1,343	(14) (36)	58 (250)	0.5% (4.8%)	27 (211)	0.3 (5.3)
Community & Public Health Corporate Parenting	4,933 5,175	4,928 5,247	(5) 72	1.075 5.566	1,067 5,721	(8) 155	(13) 227	(0.2%) 2.1%	(34) 180	(0.8)
SW Training Development & Governance Adult Safeguarding	332 134	332 134	0	14 14	14 3	0 (11)	0 (11)	0.0% (7.4%)	0 (9)	0.0 (8.3
Signs of Safety Management Team	142 154	142 155	0	164 42	164 40	0 (2)	0 (1)	100.0% (0.5%)	0	100.0
Infunded Budgets	(1,140)	0	1,140	(1,058)		1,058	2,198	100.0%	1,659	100.0
Vomens & Childrens	25,166	26,232	1,066 4.2%	7,501	8,643	1,142 15.2%	2,208	6.8%	1,613	6.6
Medical Quality & Safety	452	431	(21)	23	9	(14)	(35)	(7.4%)	(19)	(5.4
Infection Prevention & Control Research & Development	181 276	174 276	(7)	5	1	(4) (4)	(11) (4)	(5.9%) (1.4%)	(6) (4)	(4.3 ^o (1.8 ^o
Medical & Dental Education library Services	211 40	211 32	0 (8)	5	1	(4) (2)	(4) (10)	(1.9%) (23.8%)	(2) (15)	(1.2 ^o (38.5 ^o
Management Team Infunded Budgets	101 (14)	111	10 14	50	59	9 0	19 14	12.6% 100.0%	10 10	8.4 100.0
Nedical	1,247	1,235	(12)	92	73	(19)	(31)	(2.3%)	(26)	(2.5
Performance & Service Improvement	10.001	10.05	(1.%)	440	000	(20.7%)	(0.57)	12 00/1	(000)	10 -
Facilities Management	10,621 86	10,354 63	(267) (23)	418 6	328 3	(90) (3)	(357) (26)	(3.2%) (28.3%)	(290) (21)	(3.5%)
Performance & Service Improvement Management Team	1,564 305	1,356 316	(208)	104 21	74 12	(30) (9)	(238)	(14.3%) 0.6%	(120)	(9.9° (0.4°
Unfunded Budgets Fotal Direct Performance & S.I.	(292)	40.000	292	549	417	0	292	(100.0%)	219	(100.0%
	12,284	12,089	(195)	549	417	(132)	(327)	(2.5%)	(213)	(2.2)
<u>Frustwide Budgets</u> Building & Engineering Fransport			0	1,163	1,104 355	(59)	(59)	(5.1%)	(45) (25)	(4.99
	0	0	0	376	1,459	(21)	(21)	(5.6%)		(8.9)
Fotal Trust-wide Performance & S.I.	12,284		(195)	2,088	1,439	(212)	(407)	(5.2%)	(70)	(5.8%
Finance & Contracting	12,204	12,009	(1.6%)	2,000	1,070	(10.2%)	(407)	(2.076)	(203)	(2.0)
Financial Services	657	622	(35)	18	7	(11)	(46)	(6.8%)	(27)	(5.4
Financial Management Capital Costing & Efficiency CT	373 168 1.044	335 137 975	(38) (31) (69)	6	45	(6) (3)	(44) (34)	(11.6%) (19.9%) (8.2%)	(31) (26) (72)	(10.8 (20.3 (8.7
Management Team Jnfunded Budgets	119 (26)	95	(24) 26	35 9	15 5	(20) (4) 0	(89) (28) 26	(21.9%) 100.0%	(18)	(18.8)
Fotal Direct Finance & Contracting	2,335	2,164	(171)	71	27	(44)	(215)	(8.9%)	(154)	(8.5
Trustwide Budgets	2,000	2,104	(,			((210)	(0.070)	(104)	(0.0
nformation Technology			0	583	705	122	122	20.9%	105	18.5
Total Trust-wide Finance & Contracting				583	705	122	122	20.9%	105	18.5
Finance & Contracting	2,335	2,164	(171) (7.3%)	654	732	78 11.9%	(93)	(3.1%)	(49)	(2.19
Human Resources Employee Resourcing	691	676	(1.576)	32	20	(12)	(27)	(3.7%)	(12)	(2.25
Employee Resourcing Workforce Development & Performance Management Team	491	676 489 88	(15) (2) (22)	32 27 1	20 21 2	(12) (6)	(27) (8) (21)	(3.7%) (1.5%) (18.9%)	(12) (1) (26)	(2.29) (0.39) (31.39)
Vanagement Team Jnfunded Budgets	(27)	66	(22)		2	0	(21) 27	(18.9%) 100.0%	(26) 20	(31.3
Fotal Direct HR	1,265	1,253	(12)	60	43	(17)	(29)	(2.2%)	(19)	(1.9
Trustwide Budgets Staff Advertising			0	54	28	(26)	(26)	(48.1%)	(12)	(30.04
Fotal Trust-wide HR	0	0	0	54	28	(26)	(26)	(48.1%)	(12)	(30.0
luman Resources	1,265	1,253	(12)	114	71	(43)	(55)	(4.0%)	(31)	(3.0
		1,200	(0.9%)			(37.7%)	(00)		(01)	.0.01
Chief Executive's Office Capital Planning	829 217	803 217	(26)	57 2	70 2	13 0	(13) 0	(1.5%) 0.0%	(4) 0	(0.6° 0.0
Infunded Budgets	(17)		17		-	0	17	100.0%	13	100.0
Corporate	1,029	1,020	(9)	59	72	13 22.0%	4	0.4%	9	1.1
Frustwide Corporate Services Bank Nursing project	76	89	13	3	1	(2)	11	13.9%	7	11.9
Electronic Rostering project Staff Side Support	35	43 92	8	3		(3) (4)	5 (3)	13.2%	4 (5)	14.3
Frustwide Corporate Services	202	224	22	10	1	(9)	13	6.1%	6	3.7
Fotal	142,611	151,618	10.9% 9,007	66,432	67,348	(90.%) 916	9,923	4.7%	7,552	4.8
			6.3%			1.4%				
Corporate Trustwide Budgets										
Pharmacy Pharmacy Maintenance/Repair Contracts			0	5,855 760	5,710 627	(145) (133)	(145) (133)	(2.5%) (17.5%)	(109) (95)	(2.5% (16.7%
Catering Heat, Light and Power			0	1,037	920 2,494	(117)	(117) (113)	(11.3%) (4.3%)	(96)	(12.1)
Rent, Rates, Insurance & Water General Services			0	2,617	2,488 1,268	(113) (129) 180	(113) (129) 180	(4.9%) 16.5%	(76)	(3.9
Postages & Telephones Frustwide Hire of Vehicles			0	508	559	51 (2)	51 (2)	10.0%	31	7.9
FI Frust Agency Agreements			0	7,449	7,019 2,217	(430) (18)	(430) (18)	(5.8%)	(18)	0.0 (1.1)
Apprenticeship Levy Employers Superannuation	544 364	544 364	0	2,200	2,217	0	0	0.0%	0	0.0
Corporate Non Pay Unfunded Budgets	(4,312)	504	0 4,312			0	0 4,312	100.0% 100.0%	0 3,234	100.0 100.0
		1	(917)	1		0	4,312 (917)	(100.0%)	3,234	(100.0%
Savings Plan Target 2019/20 Corporate Solutions	917		(917)			Ŭ	(011)	(0	
Savings Plan Target 2019/20		908	3,395	24,194	23,338	(856)	2,539	11.7%	2,779	18.1

Appendix 2

Pay Budgetary Performance Summary By Professional Heading For 4 Months Ending 31st July 2019

JUNE TOTAL VARIANCE RESTATED Variance % JULY 2019 Directorate / Division Budget £'000 Expenditure £'000 Va 9/. ariance £'000 £'000 Acute Services 21,158 23,696 25.53% 6.97% 100.00% 56.90% 25.81% 7.18% 100.00% 52.31% 16 956 2 767 1 20 Medical Nursing Social Services Allied Health Professions 22,152 1,544 1,196 2 273 157 5,638 1,050 2,474 68 174 90 56.90% (12.78%) 3.89% (18.98%) (3.32%) (84.85%) Psychology Specialist Professions 180 5,427 (23) 211 (246) (85) (28) 218 (17) 153 (192) (74) (21) 147 (65) 67 (12.59% 3.76% Medical Technical Officers 1,296 2,559 (19.81%) (3.85%) Pharmacy Dental 33 4,427 (84.00% 4,645 Administration 4.929 4.439 Estates 86 211 0 310 (86) 99 (100.00% (100.00% Support Services 46.929 42.95% Undelivered Savings Plan Total Acute Services (1,134) 52,266 1,134 7,142 100.00% 13.66% 850 5,380 100.00% 13.71% 59,408 Adult Mental Health & Disability 14.23% (3.09%) (0.55%) (36.54%) (15.69%) (13.16%) (21.00%) 6.67% (100.00%) (1.55%) Adurt Mental Health & Disability Medical Nursing Social Services Allied Health Professions Psychology Administration Support Services General Undelivered Savings Plan Total Adult Mental Health & Disability 1,455 8,081 6,364 353 752 1,269 100 15 1,662 7,831 6,329 224 634 1,102 79 16 207 (250) (35) (129) (118) (167) (21) 225 (174) (66) (96) (96) (114) (14) 20.59% (2.86%) (1.38%) (36.23%) (16.96%) (12.09%) (12.09%) (18.67%) 9.09% (100.00%) (1.19%) 1 172 (162) 230 (282) (230) 18,159 17,877 Primary Care & Older People Medical Nursing Social Services Allied Health Professions Benchelere 1,302 11,103 6,892 7,729 119 66 77 1.621 319 24.50 231 23.91% 24.50% 3.54% 2.05% (5.20%) (11.76%) (6.06%) 2.60% 900.00% 0.25% 0.00% (100.00%) 393 141 (402) (14) (4) 264 167 (292) 3.17% 3.26% (5.01%) 11,496 7,033 7,327 105 62 79 10 2,371 Alled Health Froessions Psychology General/Specialist Professions Medical Technical Officers Pharmacy Administration Support Services Undelineared Exclares Disp (3.01%) 3.90% (4.00%) 0.00% 700.00% 3.37% 10.00% 3 (2) 0 7 58 1 1 2,365 11 (1,006) **28,659** Support Services Undelivered Savings Plan Total Primary Care & Older People (100.00%) (100.00%) 757 1,194 1,006 30.115 Women & Childrens 7.47% (0.04%) 3.13% 3.42% (8.22%) (8.49%) (13.62%) 7.17% (0.01%) 3.10% 10.71% (4.06%) (10.84%) (13.88%) 4,015 9,257 9,318 234 426 271 279 1,853 100 4,315 9,253 9,610 242 391 248 241 30 216 (1) 218 (13) (22) (29) (34) 22 Medical Nursing Social Services Allied Health Professions Psychology Medical Technical Officers Dental (4) 292 (35) (23) (38) (55) 34 Administration 1,798 134 (2.97%) 34.009 (2.46% 29.33% Support Services Undelivered Savings Plan Total Women & Childrens (587) 25,166 587 (100.00% 440 815 (100.00% 26,232 Medical Medical Nursing Allied Health Professions Medical 488 14 111 358 (130) (26.64% (96) (26.16%) 15 118 7.14% 9.09% 6.02% 1 5 0 69 8 Dental Administration Specialist Professions 0 648 0 734 100.009 100.00% 86 10 13.27% 100.00% 14.20% 100.00% (14) 1,247 Undelivered Savings Plan Total Medical 100.00% 14 (12) 2 (11) 100.00% (1.16%) 1,235 Performance Management & Service Improvement Nursing Social Services Allied Health Professions 56 14.299 12 28.579 64 5 24 162 100.00% (53.85%) 0 (23) (9) 0 (169) (91) (58) 100.00% (58.97%) 52 181 (28) (19) Medical Technical Officers Specialist Professions Administration (10.50%) (6.67%) 100.00% 0 (297) (133) (9) 2,581 1,833 7,857 2,284 (8.97%) (6.66%) (0.98%) 0.00% (11.51%) Commission Estates Support Services Psychology Undelivered Savings Plan Total Performance Management & Service Imp (7.26%) (0.11%) 0.00% 1,700 7,848 (278) 2,284 (100.00%) 212 (100.00%) 278 (195 12,089 Finance Administration Nursing Undelivered Savings Plan Total Finance (8.43%) 100.00% (100.00%) (7.32%) 2,361 2,162 (199 (147) (8.21% 100.00 (26) 2,335 (100.00%) (7.06%) 26 (171) 20 (125) 2,164 Human Resources Medical Nursing Allied Health Professions Administration Undelivered Savings Plan Total Human Resources 10.84% 25.44% (40.91%) (6.34%) 17.74% 30.12% (35.29%) (7.28%) 83 114 22 1,073 92 143 13 1,005 11 25 (6) (59) 9 29 (9) (68) (0.95%) 100.00% (0.95% 20 (9) (27) 1,265 27 (12) 1.253 Corporate / Trustwide 16 60 (87) 16.67% 81.08% (8.34%) 0.00% 0.00% 11.769 83.339 (7.74% 10 45 (61) 0 6 0 0 96 74 112 134 956 22 13 8 364 544 Nursing Administration 74 1,043 22 13 Estates Pharmacy Support Services 0.00% 100.00 100.009 Employers Superannuation Apprenticeship Levy 364 544 0.009 0.009 0.00% Undelivered Savings Plan Total Corporate / Trustwide (100.00% 0.65% (100.00% 0.86% (17) 2,139 14 14 2,153 Control total/ Savings Target Savings Plan Target 2019/20 Corporate Solutions 4,312 (917) 100.00% (100.00%) 100.00% (4,312) 917 3,234 Total Control total/ Savings Target (3,395) 3,395 (100.00%) 3,234 (100.00%) 140,125 152,526 12,401 10.204 Total 8.85% 9.77%

Cumulative all Directorates		JULY		JUNE TOTAL VARIANCE RESTATED		
	Budget £'000	Expenditure £'000	Variance £'000	%	Variance £'000	%
Medical	23.917	29.078	5,161	21.58%	3,965	22.08%
Nursing	51,325	52,977	1.652	3.22%	1,273	3.30%
Social Services	22,574	22,979	405	1.79%	320	1.89%
Allied Health Professions	8,578	8,118	(460)	(5.36%)	(330)	(5.11%)
Psychology	1,479	1,289	(190)	(12.85%)	(123)	(11.19%)
Specialist Professions	5,493	5,710	217	3.95%	159	3.86%
Medical Technical Officers	1,825	1,539	(286)	(15.67%)	(223)	(16.34%)
Pharmacy	2,573	2,497	(76)	(2.95%)	(67)	(3.47%)
Dental	312	246	(66)	(21.15%)	(50)	(21.37%)
Administration	17,620	17,057	(563)	(3.20%)	(310)	(2.36%)
Estates	1,941	1,722	(219)	(11.28%)	(156)	(10.77%)
Support Services	8,279	8,390	111	1.34%	24	0.38%
General	15	16	1	6.67%	1	9.09%
Employers Superannuation	364	364	0	0.00%	0	0.00%
Apprenticeship Levy	544	544	0	0.00%	0	0.00%
Undelivered Savings Plan Savings Plan Target 2019/20	(3,319) (4,312)	0	3,319 4,312	100.00% 100.00%	2,487 3,234	100.00% 100.00%
Corporate Solutions/ Accruals	917	0	(917)	(100.00%)	0	100.00%
Total Cumulative	140,125	152,526	12,401	8.85%	10,204	9.77%

Non Pay Budgetary Performance Cumulative for the 4 months ended 31st July 2019

		JULY 2019		JUNE 2019 VARIANCE RESTATED		
BUDGET HEADING	BUDGET £'000	EXPENDITURE £'000	VARI. £'000	ANCE %	VARI. £'000	ANCE %
OTHER TREATMENT DEPTS	26	18	(8)	(30.8)	(9)	(45.0)
XRAY	857	811	(46)	(5.4)	(54)	(7.9)
PHARMACY	5,855	5,710	(145)	(2.5)	(109)	(2.5)
LABS	1,842	2,088	246	13.4	209	15.2
CATERING	1,037	920	(117)	(11.3)	(96)	(12.1)
PATIENTS CLOTHING	277	346	69	24.9	52	25.1
STAFF UNIFORMS	187	129	(58)	(31.0)	(38)	(27.1)
HEAT, LIGHT & POWER	2,607	2,494	(113)	(4.3)	(13)	(0.7)
BUILDING & ENGINEERING	1,163	1,104	(59)	(5.1)	(45)	(4.9)
PHARMACY - MAINTENANCE & REPAIRS	759	627	(132)	(17.4)	(95)	(16.7)
BEDDING & LINEN	142	144	2	1.4	(5)	(4.7)
RENT, RATES, INSURANCE & WATER	2,617	2,488	(129)	(4.9)	(76)	(3.9)
GENERAL SERVICES	1,089	1,268	179	16.4	(76)	(8.5)
ADMIN & LEGAL	505	357	(148)	(29.3)	(110)	(28.3)
TRANSPORT	376	355	(21)	(5.6)	(25)	(8.9)
POSTAGES & TELEPHONES	508	559	51	10.0	31	7.9
TRAVEL & COURSES	3,140	2,527	(613)	(19.5)	(454)	(19.4)
HOTEL SERVICES	473	521	48	10.1	29	8.1
CHILDCARE SERVICES	1,035	1,745	710	68.6	525	67.7
SOCIAL SERVICES	465	387	(78)	(16.8)	(58)	(16.6)
DISABILITY SERVICES	1,334	1,390	56	4.2	38	3.5
FOSTERCARE & ADOPTION	2,984	3,362	378	12.7	292	13.0
DOMICILARY CARE	12,118	12,805	687	5.7	404	4.5
ACCESS TARGETS - INDEPENDENT SECTOR	44	44	0	0.0	0	0.0
INFORMATION TECHNOLOGY	583	705	122	20.9	105	18.5
HIRE OF VEHICLES/TAXIS	250	328	78	31.2	58	30.9
TRUST AGENCY AGREEMENTS	2,235	2,217	(18)	(0.8)	(18)	(1.1)
CONTROLLED EQUIPMENT	138	138	0	0.0	5	3.9
CARE CONTRACTS & GRANT AID	8,308	8,116	(192)	(2.3)	(168)	(2.7)
INDEPENDENT HOMES	23,154	22,921	(233)	(1.0)	(159)	(0.9)
PFI	7,449	7,019	(430)	(5.8)	(1)	(0.0)
STAFF ADVERTISING	54	28	(26)	(48.1)	(12)	(30.0)
DRUGS	7,015	7,015	0	0.0	0	0.0
TOTAL	90,626	90,686	60	0.1	127	0.2